

Notes:

		Selected-response questions (approx.)	Constructed-response assignments					
FACILITATING CHANGE THROUGH A SHARED EDUCATIONAL VISION		20	1					
0001	Understand the change process and how to facilitate the development, articulation, implementation, and stewardship of a shared vision of learning that promotes the success of all students, including students with diverse strengths, backgrounds, and needs.							
0002	Understand how to develop and implement a mission, a strategic plan, and action plans driven by the shared vision.							
0003	Understand how to engage stakeholders in collaborative efforts to achieve the vision.							
PROMOTING A POSITIVE SCHOOL CULTURE AND AN EFFECTIVE INSTRUCTIONAL PROGRAM		40	1					
0004	Understand how to promote a positive school culture that is pervasively academic and focused on improvement and that fosters a sense of belonging and cooperation.							
0005	Understand how to plan and implement an effective instructional program based on Georgia's standards-based curriculum.							
0006	Understand how to design effective instruction and apply research-based best practices to improve teaching and enhance and accelerate learning for all students.							
0007	Understand how to plan, develop, and implement effective assessments to guide instruction and promote all students' achievement of learning goals.							
0008	Understand how to promote accountability by strategically planning, measuring, monitoring, organizing, and managing human resources, systems, and processes necessary to improve student achievement and organizational effectiveness.							
0009	Understand how to design and implement comprehensive professional growth plans that use proven, systematic processes to improve staff performance and enhance student achievement.							

Test I (Test Code 173)



Notes:

		Selected-response questions (approx.)	Constructed-response assignments					
Test II (Test Code 174)	MANAGING THE ORGANIZATION, OPERATIONS, AND RESOURCES		43	1				
	0010	Understand how to manage the organization and operations to support teaching, learning, and organizational effectiveness.						
	0011	Understand how to manage and organize resources, processes, and systems to support teaching, learning, and organizational effectiveness.						
	0012	Understand how to create, implement, and monitor a budget based on Georgia's educational funding procedures that supports teaching, learning, and organizational effectiveness.						
	0013	Understand how to provide and maintain facilities that support teaching and learning.						
	0014	Understand how to recruit, hire, and retain qualified personnel to support teaching, learning, and organizational effectiveness.						
	COLLABORATING AND COMMUNICATING WITH STAKEHOLDERS AND PROVIDING ETHICAL AND LEGAL LEADERSHIP		17	1				
	0015	Understand how to collaborate with families and other community members; respond to diverse community interests and needs; manage conflict; mobilize community resources; and understand, respond to, and influence the larger political, social, economic, legal, and cultural context.						
	0016	Understand how to act with integrity, fairness, and in a legal and ethical manner based on knowledge of local board policies and Georgia and federal laws, regulations, and judicial decisions related to school and district operations.						